

## EXHIBIT 337

Message

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**From:** Panwar, Madhuri [madhuri.panwar@walgreens.com]  
**Sent:** 2/15/2013 10:06:29 AM  
**To:** Steffen, Todd [todd.steffen@walgreens.com]; Maney, Mark [mark.maney@walgreens.com]; Videbeck, Brit [brit.videbeck@walgreens.com]; Clagg, Lisa [lisa.clagg@walgreens.com]; Beitz, Neil [neil.beitz@walgreens.com]; Barboza, Edgardo [edgardo.barboza@walgreens.com]; Barnes, Sean [sean.barnes@walgreens.com]; Brown, Michael [michael.b.brown@walgreens.com]; Abraham, Priya Ann [priya.ann.abraham@walgreens.com]; Verma, Shipra [shipra.verma@walgreens.com]; Kundu, Sankar [sankar.kundu@walgreens.com]; Capizzano, Ashley [ashley.capizzano@walgreens.com]; Morton, Maureen [maureen.morton@walgreens.com]; Sylvester, Scott [scott.sylvester@walgreens.com]; Patel, Bhavik [bhavik.patel@walgreens.com]; Biesenthal, Amy [amy.biesenthal@walgreens.com]; Persekian, Inessa [inessa.persekian@walgreens.com]; Cook, Phil [phil.cook@walgreens.com]; Gore, Thomas [thomas.gore@walgreens.com]; Choi, Kyo [kyoon.choi@walgreens.com]; Moyer, Jeff [jeff.moyer@walgreens.com]; Jackson, Philip [philip.jackson@walgreens.com]; Anderson, Jeffrey [jeffrey.anderson@walgreens.com]; Slone, Reuben [reuben.slone@walgreens.com]; Farris, Andrea [andrea.farris@walgreens.com]; Boyajian, Don [don.boyajian@walgreens.com]; Coughlin, Dan [dan.coughlin@walgreens.com]; Thoss, Sue [sue.thoss@walgreens.com]; Agrawal, Heena [heena.agrawal@walgreens.com]; Engstrom, Tim [tim.engstrom@walgreens.com]; Johnson, Chris [chris.l.johnson@walgreens.com]; Elliott, Jason [jason.elliott@walgreens.com]; Mazur, Christine [christine.mazur@walgreens.com]; Amend, Brian [brian.amend@walgreens.com]; Tiemeyer, Joseph [joseph.tiemeyer@walgreens.com]; Wong, Denise [denise.k.wong@walgreens.com]; Anbil, Shaun [shaun.anbil@walgreens.com]  
**Subject:** RE: Weekly PMO Status of Top 20 SC projects  
**Attachments:** Weekly PMO Status -Thursday Update 2-14-2013.xlsx

Couple of people asked for excel version of the report. Here's you go (a more updated version)....

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**From:** Panwar, Madhuri  
**Sent:** Friday, February 15, 2013 8:17 AM  
**To:** Steffen, Todd; Maney, Mark; Videbeck, Brit; Clagg, Lisa; Beitz, Neil; Barboza, Edgardo; Barnes, Sean; Brown, Michael; Abraham, Priya Ann; Verma, Shipra; Kundu, Sankar; Capizzano, Ashley; Morton, Maureen; Sylvester, Scott; Patel, Bhavik; Biesenthal, Amy; Persekian, Inessa; Cook, Phil; Gore, Thomas; Choi, Kyo; Moyer, Jeff; Jackson, Philip; Anderson, Jeffrey; Slone, Reuben; Farris, Andrea; Boyajian, Don; Coughlin, Dan; Thoss, Sue; Agrawal, Heena; Engstrom, Tim; Johnson, Chris; Elliott, Jason; Panwar, Madhuri; Mazur, Christine; Amend, Brian; Tiemeyer, Joseph; Wong, Denise; Anbil, Shaun  
**Subject:** Weekly PMO Status of Top 20 SC projects

Hi!

Please find the status of the Top 20 Supply Chain projects we reviewed yesterday.

- There are 3 projects in "red", 9 in "yellow" and 7 in "green" status (one project has not started).
- In order to resolve project issues and get the projects on track ("green"), I will send a consolidated, categorized issue list with owners/dates so that the issues can be resolved on a priority (Review progress and track resolution dates of issues in Monday Leadership PMO meeting 4-5 pm)
- The PM/Executive sponsor of "red" projects will discuss key project challenges and get guidance from Leadership on how to get these projects on track (Monday Leadership PMO meeting 4-5 pm)

Going forward, we plan to include the following project-wise metrics in this reporting-

- Project health color -Overall, Benefit, Budget, Time

- Planned, Actual FYTD and Forecast Saving/Benefit \$ & Budget  
I will place this consolidated status in the SharePoint site and send link to the group.

Please let me know if you have any questions, concerns or suggestions.

Thanks,  
Madhuri

| # | Project | Part of Monday Leadership PMO meeting | Executive Sponsor           | Project Manager | Project Health | Accomplishment for week  | Plan for coming week  | Issue Description  |
|---|---------|---------------------------------------|-----------------------------|-----------------|----------------|--|---|--|
| 1 | PIPE    | No                                    | Todd Steffen                | Mark Maney      |                | (1) Finalized Dallas newspaper advertising spots for home delivery capabilities<br>(2) Completed home delivery consumer research and scheduled review with project team (2/21)<br>(3) Completed store layouts for Ship & Get terminals | (1) WAG/FDX executive meeting scheduled in Deerfield - 2/19/13, (2) Install FDX drop boxes at WAG pilot stores (FDX) by 2/28/13, (3) Start 5 store pilot in DFW for Next Day Ground service - 3/31/13, (4) Install Ship & Get terminals | Address to be connection delivery WAG/FD meeting Stores location because deliver for customer                                      |
| 2 | GAP     | No                                    | Sue Thoss/<br>Morgan Knight | Brit Videbeck   |                | Successfully rolled out 3rd site (Moreno Valley) for daily Rx delivery.  | (1) Focus on getting Anderson site rollout on track (2) Prepare for Lehigh rollout (3) Re-examine site rollout schedule (March 10th -May17th) to save cost/buy time.  | (1) Anderson continues to struggle to place to track<br>(2) Windsor area is not and needs temporary to handle different IT changes |

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|   |      |  |  |                          |   |   | not anti<br>being ev  |
| 3 | OSA  | Potential<br>#1 Funding<br>#2 Field<br>coordinator<br>availability | Andrea<br>Farris/<br>Roxanne<br>Flanagan | Lisa Clagg/Neil<br>Beitz |   | (1)Prepared baseline<br>metrics for pilot<br>districts (2)<br>Published 1st week<br>of third party audits<br>to pilot districts (3)<br>Developed new<br>chainwide roll-out<br>timeline and start<br>date (4) Started 10<br>store pilot on<br>Weighted Ad Bulletin<br>(5)Set up bi-weekly<br>calls with district<br>pilot OPTs to solicit<br>feedback. | (1) Preparation for March<br>RAC (2) Visit to Raleigh<br>district to solicit program<br>feedback via focus groups<br>2/20-2/22. (3) Modify<br>business case to<br>incorporate CSAT scores for<br>pilot districts from<br>Customer Experience<br>team(4)Work with vendors<br>to new combined stocking<br>cart possibility(same cart<br>for all stores) |
| 4 | LEAN | Yes<br>#1 How to get<br>project on track                           | Don<br>Boyajian                          | Edgardo Barboza          | Green for<br>culture/Team<br>member<br>engagement/<br>Red for<br>financial<br>results (YTD<br>Actual<br>vs.<br>Spent vs.<br>Spent target) | (1)Conducted<br>workshop for DC's to achieve \$6M<br>Lean saving will be<br>submitted by 2/22.<br>(2)Developing on-site<br>support plan to prioritize<br>site visits to help meet<br>saving goal/address issues.<br>(3) Meeting with PMO PM's<br>to align/linkage between<br>projects and Lean<br>(E.g. Ashley and Maureen                            | (1) Game plan/Roadmap<br>from DC's to achieve \$6M<br>Lean saving will be<br>submitted by 2/22.<br>(2)Developing on-site<br>support plan to prioritize<br>site visits to help meet<br>saving goal/address issues.<br>(3) Meeting with PMO PM's<br>to align/linkage between<br>projects and Lean<br>(E.g. Ashley and Maureen                           |

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|   |                       |                                    |              |             | for Seasonal Distribution Planning)   |   |
| 5 | Sourcing              | Yes<br>How to get project on track | Dan Coughlin | Greg Miller | (1) Full time PM (Greg) designated for project, defining roles & responsibilities<br>(2)Reviewed DC sourcing champions contacts<br>(3) Clarified corporate sourcing objectives<br>(4)Tracking savings submitted monthly (limited success) | (1)Project charter development with Dan & Sunil Gupta<br>(2)DC's are putting in resources to track results<br>(3)Identifying top 3 sourcing benefit sources<br>(4)Weekly meeting with Greg, Sunil, Carl, and Dan<br>(5)Discuss on Monday- what is needed from DCs, Sourcing group<br>(6)RASIC for team and definition of new Sourcing process |
| 6 | Government Compliance | Yes<br># DEA Issue                 | Sue Thoss    | Sean Barnes | (1) Perrysburg DEA visit, plan to handle controlled drug substances/service store in case if Perrysburg is shut down(2)Focus on Rx Return, 1506/Hazmat  | 2/24 – new pattern goes in for<br>Mitigate if DEA shuts down Perrysburg   |

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|   |                |    |              |     |  |  |  | Lehigh o<br>license/o<br>control s<br>to Ohio.<br>already l<br>for Ohio<br>one for I<br>week lea<br>get the I<br>Seeking<br>Cardinal<br>external |
| 7 | Retail Renewal | No | Todd Steffen | TBD | (1) Updated global strategy document and business case(Consolidated cost & benefit) that will be presented at February end Offsite Strategy session. | (1)Finalize the RR material and circulate with 5 other Strategic Action Forum (SAF) that will need Retail Renewal to deliver their strategy<br>(2)Organization Structure required for RR and its alignment with SC Organization and staff the Retail Renewal team. | (2)Rx Re<br>related t<br>changed<br>requirem<br>shipping<br>addition<br>New go-<br>(Mid Apri | Risk -If fu<br>allocated<br>retail sys<br>limited f<br>and risk<br>the busi  |

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| 8  | Network Optimization                        | No   | Sue Thoss/<br>Morgan Knight | Michael Brown                              | Resources,<br>Schedule                     | (1)Working with recruitment on open posting for project.<br>(2) Since initiative is confidential, details cannot be shared with group | (1)Method of request-Develop framework/guidelines for requests that get batched for analysis and prioritization (Due date 2/28)<br>(2)Discuss how to provide status of this confidential project | (1) Reso<br>(candida<br>identifie<br>with soft<br>supplie<br>may be a<br>us.   |
| 9  | B1SC - Well Experience                      | No   | Todd Steffen                | Priya Abraham                              | Project not started. Initial meeting setup |   |  |  |
| 10 | EDI Re-Platform                             | Yes<br>#1 ESS Help required/escalation to Denise/Carla                                 | Jason Elliott               | Shipra Verma(Business)<br>Sankar Kundu(IT) |  | Working with ESS to finalize production server  | Provide planned schedule deadline milestone date and business risk of not achieving that date  | Schedule changing Product Date 3/2 QA serv given, m possibility the prod server as this rele ESS dedi person ( Ruttenbo ready to firewall once pro server is |
| 11 | Seasonal Distribution & Planning Monitoring | Yes<br>#1 Executive Sponsor backup<br>#2 Help with setting up of Brainstorming session | Tim Engstrom                | Ashley Capizzano<br>Maureen Morton         |  | (1)Completed Charter, action item (draft)<br>(2)Created brainstorming attendee list   | (1)Get leadership's team help on setting up brainstorming session with over 30 people<br>(2) Maureen Isidoro has gone through Process Design training – will do train the trainer on root        | Delay as sponsor available to reach or do lat review a documen direction   |

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|    |                           |   |                             |                 |  | cause analysis (similar to continuous improvement); use Workout methodology with this opportunity but don't delay project.<br>(3) Need post mortem (results vs. plan) on Valentine's season<br>(4) SDP meeting get folks who are in charge of category presenting the content.<br>(5) Create RASIC for bulk (Week of 2/18)<br>(6) Define the workstream and team-members required. | Talk to R Bryan P attended brainstorming activity   |  |
| 12 | Each pick efficiency      | Yes<br>(Benefit definition, linkage with Lean initiative) | Chris Johnson               | Scott Sylvester |  | (1) Scott is dedicated full-time PM<br>(2) Gathered project background, inventoried initiatives underway<br>(3) Completed PMO training   | (1) Work with Chris to set measurable milestones, project charter, and financial goals.<br>(2) Leadership discussion (Project Vs Lean) - discuss on benefit realization/definition, how to measure, guarding against double counting of benefits. |  |
| 13 | B1SC - Delivery Frequency | No  | Jason Elliott/<br>Sue Thoss | Bhavik Patel    | Pilot date depends on funding approval | (1) Working with finance (Tim Banks/Mike P) to develop business case and get approval for funding \$600-700K<br>(2) Coordinating with store ops for training and transportation for making route   | (1) Confirm inventory benefit number w/ Andrea (2/22)<br>(2) Working with IT to make order model changes (Steve Bamberg). Make inventory model changes to below 4/7 minimum.<br>(3) Define the pilot plan (6 month) and publish results monthly   | (1) Store may neg benefit/inventory A. Train to lock s override B. Need store cle communication about lo |

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|----|----------|---|---------------|--------------|---|--|--|
|    |          |   |               |              | changes (need 4 week lead time).<br>(3)Planning 6 month pilot                         | (4)Finalize the training, change management and transportation route change. | override procedure pilot during C. Check Jackson reviewing override  |
| 14 | Backhaul | Yes<br>Informational<br>(financial shortfall) | Jason Elliott | Sean Barbour | Accounting<br>\$658K vs<br>\$680K plan<br>(\$30K from GM) – first month to hit budget | Met the backhaul budget (35% increase)                                       | Send forecast of saving plan for year (2/21)<br><br><small>Redacted - Attorney Client Privilege</small><br><br>(3) Can't Carrier f to techn – TMS ha requirem docume |

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| 15 | Receipts:COGS       | Yes                                      | Heena Agrawal               | Amy Biesenthal                              |   | (1) Completed Project Charter (2) Created summary of learning from ISP Shadowing(3)Formed project team and held two brainstorming sessions (4) Created base playbook (5) Set for 3/4 4 day pilot | (1)Gather additional information for playbook: guidelines, ensure that the process in line with inventory productivity goals etc.<br>(2) Develop success criteria for upcoming up pilot (including escalation and delegation of authority)<br>(3)Present Project Charter in PMO Leadership meeting<br>(4)Share success story and benefit as the pilot progresses. | None   |
| 16 | Unified Forecasting | Yes<br>Resource availability             | Andrea Farris               | Inessa Persekian(Business)<br>Phil Cook(IT) | Yellow for cloud fees issue and resources | Tested Forecast Manager UAT for go-live on Monday (1st release – soft launch)  | (1)Prepare for forecaster training (week of 2/25)<br>(2)Validate production environment (3)Vinayak meeting scheduled with Denise -financial situations (4)Inessa and Phil to prepare for Monday leadership discussion (Inessa 's responsibilities - critical vs non critical, IT needs of committed point person from business)                                   | (1)Resources available full time responsibility PSO, EDI, Collab, MBI, data); members leave 5/15 backup plan<br><br>(2)Host internal issue |
| 17 | Inner Packs         | Yes<br>Informational (Financial benefit) | Sue Thoss/<br>Jason Elliott | Thomas Gore                                 |   | (1)Created Project Charter and Process flows (2) One private brand vendor eliminated inner packs   | (1) Review charter with Sue (1st) and Finance and Leadership (2/22)<br>(2) Identify metrics for the project, define team for each workstream (2/22)<br>(3)Create playbook to track vendor conversion (TBD)  | (1)Financial needs to be defined \$6M is to be eliminated chainwide<br>inner packs for Private Rx, dependent vendor c                      |

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|    |   |   |                                 |            |  |   | (2)Identify setup sc... to be in place confirm next week.  |
| 18 | Labor Management System (LMS)                           | Yes<br>#1 ESS related issue<br>#2 Informational (financial shortfall) | Sue Thoss/<br>Matt Rhodes       | Kyoon Choi | Yellow based on server delay (mitigated lost time – early April target).   | Went live with FC Pick in Jupiter (engineered standard of how long each activity should take; posted reports; at CM phase with FC Mgrs) | (1)Prep for split case and detrash– 2/25 launch<br>(2)Need Lean structure with measurement of savings. Baseline needed.<br>(3)Need roadmap of savings and provide any resource needs to meet the \$900K goal (2/22)<br>(4)Publish lesson learned as pilot proceeds (TBD) |
| 19 | McLane Operational Improvement (DSD Process Innovation) | No  | Andrea Farris/<br>Marion Lalich | Jeff Moyer | Developed roadmap & business case(costs/benefits analysis) to define McLane Operational Improvement (Goal to improve in-stock, | Present the recommendation/roadmap, business case and resource request to the Steering Committee Meeting on 2/20                        | (Potential Resource availability on implementation the road the agency Steering discussion   |

|    |                        |    |                                  |  |  |   |
|----|------------------------|----|----------------------------------|--|--|---|
|    |                        |    |                                  |  | resolve late delivery issues etc.)   |   |
| 20 | Central Store Ordering | No | Denise Wong/<br>Roxanne Flanagan | Phil Jackson<br>(Business)<br>Jeff Anderson (IT) | (1) Completed tests with Retalix – put our unified forecast into their ordering system. (2) Evaluating results (comparison of orders between existing system & new system) and working with finance to put benefit case (3) Retalix has provided initial cost proposal, being reviewed with finance. | (1) Teeing up JDA and Oracle for next 60 days to get to test results from them as well.<br>(2) Develop Project charter and review with leadership team (Project Objective: One ordering solution that will handle Fresh, SS, Rx & GNFR) |